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CAPE COD
COMMISSION

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Minutes

Workshop Meeting Cape Cod Commission Cape Cod Commission • Large Conference Room 3225 Main Street, Barnstable, MA 02630

July 21, 2016

The meeting was convened at 3:00 p.m., and the Roll Call was recorded as follows:

| Town | Member | Present |
|-------------------------|---------------------|-----------------------------------|
| Barnstable | Royden Richardson | ✓ |
| Bourne | Richard Conron | ✓ |
| Brewster | Elizabeth Taylor | ✓ |
| Chatham | Michael Skelley | ✓ (<i>left at 4:25 p.m.</i>) |
| Dennis | Richard Roy | ✓ |
| Eastham | Joy Brookshire | ✓ |
| Falmouth | Charles McCaffrey | ✓ |
| Harwich | Jacqueline Etsten | ✓ |
| Mashpee | Ernest Virgilio | Absent |
| Orleans | Len Short | ✓ |
| Provincetown | John Krajovic | ✓ (<i>arrived at 3:20 p.m.</i>) |
| Sandwich | Harold Mitchell | ✓ |
| Truro | Kevin Grunwald | ✓ |
| Wellfleet | Roger Putnam | ✓ |
| Yarmouth | John McCormack, Jr. | ✓ |
| County Commissioner | Mary Pat Flynn | Absent |
| Minority Representative | John Harris | Absent |
| Native American Rep. | David Weeden | ✓ (<i>left at 4:10 p.m.</i>) |
| Governor's Appointee | Vacant | Vacant |

The Cape Cod Commission Member Workshop Meeting was held on Thursday, July 21, 2016 at 3:00 p.m. in the Cape Cod Commission Large Conference Room, 3225 Main Street, Barnstable, MA. A quorum was established with 15 Commission members in attendance.

■ SUMMARY OF WORKSHOP/MEETING:

Approval of Minutes

The minutes of the June 9, 2016 Commission Meeting were approved with one abstention.

Presentation on “Population Dynamics and Economic Trends on Cape Cod—An Alternate Perspective”

Cape Cod Commission staff Environmental Economist Dr. Mahesh Ramachandran provided a PowerPoint slide presentation and discussed the Cape’s youth populations between the years 2000-2010, Cape Cod’s year round labor force, seasonal housing stock and threats to the Cape economy and described his analysis of the data that “young people did not leave the Cape—they got older.”

A Year in Review

Cape Cod Commission Executive Director Paul Niedzwiecki provided a PowerPoint slide presentation and gave an overview of the work completed and achievements made by the Cape Cod Commission staff during fiscal year 2016 (July 1, 2015 through June 30, 2016).

■ Minutes

Commission members reviewed the minutes of the June 9, 2016 Cape Cod Commission Meeting. Roger Putnam moved to approve the minutes. Jack McCormack seconded the motion. A vote called on the motion to approve the minutes passed with 13 votes in favor and one abstention.

■ Presentation on “Population Dynamics and Economic Trends on Cape Cod—An Alternate Perspective”

Cape Cod Commission staff Environmental Economist Dr. Mahesh Ramachandran said a loss in population matters because it affects labor force and the economy; affects funds allocation by the State and Federal agencies; affects infrastructure financing, planning and budgets; and affects community character and vitality. He referred to his PowerPoint presentation and discussed the findings that show Cape Cod did not lose 15,000 residents between the ages of 25-44 and said Cape Cod lost about 8,000 residents between the ages of 15-29 to colleges. He said the findings are based on information from the U.S. Census and “Shaping the Cape’s Future,” a report and analysis from the Dukakis Center in June 2014 on Barnstable County Population by Age Group in 2000 and 2010. He explained the comparison in 2000 census information and 2010 census information for specific age groups and the net change; what happens when we account for aging; tracking changes in age cohorts for 2000 to 2010; the number of people of ages 15 to 34 years enrolled in college or graduate school and said the census counts students at the location of their school.

Dr. Ramachandran said there are economic reasons for caring about the youth leaving and said the result is collapse to the labor force and that in turn negatively affects the economy. He referred to PowerPoint slides showing Barnstable County employment information from the U.S. Bureau of Labor Statistics/Covered Employment and Wages Data and said the number of individuals employed on the Cape increased from 70,230 in 1990 to 93,599 in 2014. He said the economic data shows no evidence of a shock to the Cape economy and per capita GDP, adjusted for inflation, shows a 90% growth increase. He said the 3% decline in overall population on the Cape between 2000 and 2010 is due to changes in population affected by births, deaths and migration. He said population has ebbs and flows, it’s never linear and he showed population trends from 1999 to 2013 for baby boomers and millennials. He discussed average wages on the Cape; how Cape Cod’s demography differs from Massachusetts and the U.S.; year-round rental properties; seasonal and second home economies; the state of the Cape’s housing stock; the consequence of sprawling more results in more acres of tree loss; targeted development saves on infrastructure, preserves open space, maintains traditional village character and accommodates all life-stages.

Dr. Ramachandran said in summary there is no evidence of an “exodus” of 15,000 young residents, population loss of 8,000 on the Cape between 2000 and 2010 is due to students going off to college, and projections of decline has not accounted for the baby bubble during the 1980’s and 1990’s. He said the prognosis is that Cape Cod is returning to a normal population growth rate coming down after a bubble and growth in population and the year-round economy on the Cape is limited by supply of housing for all life-stages.

Commission members asked Dr. Ramachandran questions regarding his presentation including the Cape's population—people living six months on the Cape and six months elsewhere; Chapter 40B housing, multi-family housing, retrofitting existing homes instead of building new homes, senior/life-stage housing, and affordable housing for young professionals and families.

Paul Niedzwiecki referred to an accessory housing bylaw and said if everyone could have an accessory unit that would help to build a community and it would help the housing problem on the outer Cape.

■ A Year in Review Presentation

Paul Niedzwiecki, Executive Director, noted changes in Commission staff and announced that Phil Dascombe, Community Design Manager at the Commission, has resigned from his position at the Commission to move back to Wales with his family. He introduced Heather Harper, the former assistant town manager in Falmouth, and said she has filled the position of Community Design/Affordable Housing Specialist at the Commission and Stephanie Houghton, who worked as an aide to Senator Elizabeth Warren, has filled the position of Project Coordinator and she will be assisting with Commission communications.

Mr. Niedzwiecki presented an overview with the use of PowerPoint slides on the work completed and achievements made by Cape Cod Commission staff during fiscal year 2016 (July 1, 2015 through June 30, 2016). Mr. Niedzwiecki reported on the following:

- FY16 community outreach to local, regional and national agencies.
- Awards presented to the Cape Cod Commission—the Commission received an Environmental Merit Award from the U.S. Environmental Protection Agency for its work on the Federal Clean Water Act Section 208 Area-wide Water Quality Management Plan; the Commission was honored at the Home Builders and Remodelers Association of Cape Cod at its 65th Anniversary Awards ceremony for long-term support of the association; and the Commission received a Regionalism Award from ACCELA for a shared regional permitting and licensing system to enhance service and reduce costs in the towns of Provincetown, Harwich, Chatham, and Yarmouth.
- Maintaining a fiscal balance/grant revenue growth and fund balance growth—review of revenue from the Cape Cod Environmental Protection Fund (CCEPF), and fees and grants as a percentage of total revenue showing grant revenue growth beginning in fiscal year 1991, for fiscal year 2007 and fiscal year 2015.
- FY16 Grants: National Oceanic and Atmospheric Administration (NOAA) Coastal Resilience Grant—estimate how residents value resiliency, explore options for improving resiliency, and compare costs and benefits of various strategies, \$780,000 awarded over three years; MassDEP Grant—state funding supports efforts to develop water quality solutions for July 1 deadline, \$950,000 awarded over three months for water quality monitoring program and watershed team technical assistance program.
- Regional Policy Plan (RPP) Focus on Housing—the Commission has developed planning tools such as Barnstable Area Regional Trends (BART); RPP Visioning Exercise; and RPP Activity Center Analysis that will assist in the review of housing/affordable housing in the five year update of the Commission's RPP.
- Hyannis Regional Economic Strategy Executive Team (RESET) project—Route 132 retail plazas and Growth Incentive Zone in the downtown Hyannis Main Street area.
- Orleans RESET technical assistance project—land use analysis, zoning and streetscape recommendations; economic development assessment and underground utilities analysis.
- Strategic Information Office (SIO) Information: planimetrics—increases revenues, decreases taxes, better protection of fragile populations; 3D mapping—for community centers, building internal capacity, helps to better visualize proposed changes, understand effects of zoning regulations; ePermitting—eases permit process for builders, homeowners and contractors, can pull permits from anywhere, the project is now the Massachusetts Best Practices Template used across the state; Regional Wide Area Network (RWAN)—provides 1Gbps share connectivity to the internet.
- Water Quality Initiatives: water quality implementation of the Section 208 Plan—designation of towns as Water Management Agencies (WMAs), towns have 12 months to complete watershed reports; watershed reports—collection scenario, non-collection scenario, hybrid scenario; default watershed report—prepared by the Commission if not completed by WMA; implementation report—post 12-month period, reporting WMA actions.

- Coastal Resiliency—status of town hazard plans; plan submitted to MEPA, Commission’s role in hazard planning; sea level rise viewer and vulnerable transportation assets; National Oceanic and Atmospheric Administration Regional Coastal Resilience Grant; public engagement process; adaptation strategy matrix; decision support tool.
- Transportation—Canal Area Transportation Study; Cotuit Route 28 Corridor Study; Provincetown Parking and Circulation Study; Outer Cape Bicycle and Pedestrian Master Plan (with Cape Cod National Seashore, Wellfleet, Truro and Provincetown); Cape Cod Rail Trail extensions; parking and circulation study in downtown Orleans; Route 6 signage.
- Regulatory Update—15 Developments of Regional Impact (DRI) modification decisions issued; seven DRI decisions issued; Hyannis Growth Incentive Zone extended; Cape Cod Healthcare Development Agreement extended; Section 14 Certificate issued for Chick-Fil A, Hyannis.

■ **New Business**

Topics not reasonably anticipated by the Chair more than 48 hours before the meeting.

No topics were presented or taken up.

A motion was made to adjourn at 4:40 p.m. The motion was seconded and voted unanimously.

Respectfully submitted,

Roger Putnam, Secretary

Materials Presented at the July 21, 2016 Commission Member Workshop/Meeting

- Handout material: Meeting minutes of the June 9, 2016 Cape Cod Commission Meeting.
- Handout material: July 21 2016 Commission Member Workshop/Meeting Agenda.
- Handout material: Population Dynamics and Economic Trends on Cape Cod prepared by Cape Cod Commission Environmental Economist Mahesh Ramachandran.
- Material presented: Population and Economic Trends on the Cape PowerPoint presentation by Cape Cod Commission Environmental Economist Mahesh Ramachandran.
- Material presented: Year in Review FY16 PowerPoint presentation by Executive Director Paul Niedzwiecki.