PLANNING AND DEVELOPMENT

CAPE COD COMMISSION
WATER QUALITY INITIATIVES

BARNSTABLE COUNTY
FY2013 OPERATING & CAPITAL BUDGET
CAPE COD COMMISSION

Mission

Promote and sustain a proactive, open government that enhances the quality of life for the citizens of Barnstable County.

Objective

To identify, prioritize and provide services on a regional basis in areas of need.

	Goals	Tasks	Measures
REGIONAL PROGRAMS	1) Increase capacity to manage water and wastewater infrastructure planning	Refine and implement regional wastewater management plan	# of requests for technical assistance/presentations for CWMP development
		Complete and implement CWMP technical bulletin	
		Provide technical assistance on water supply projects and CWMPs	# of requests for technical assistance/presentations for water supply protection projects
		Provide support for cost saving technologies and management strategies	
	2) Increase consistent and coordinated geographic data among towns and county	Strengthen server-based GIS; maintain spatial data; diversify types of services available; work with assessors; improve access to internal and external users	# of available web mapping applications
		Encourage cooperation and coordination among users of GIS information	# of website hits, # staff accessing GIS via web, # GIS blog entries, # 'maps of the week', # user group meetings
		Expand GIS database content and accessibility	# SQL database layers: base layers, RPP layers, water and regulated resources
		Improve non-GIS access	# non GIS staff users
			# staff accessing CCC SQL servers
	3) Promote creation of affordable housing and equal opportunity in housing	Administer U.S. Department of Housing and Urban Development (HUD) funded HOME Programs	# of affordably priced HOME rental and homeownership units
		Provide technical assistance to towns	# of towns provided technical assistance through TAP awards, etc.

		Implement regional 'ready renters' program	# of rental units and applicants assisted
REGIONAL PROGRAMS	4) Coordinate a regional transportation program to improve safety, relieve congestion, promote alternatives to automobile travel and encourage roadway construction/modifications that are consistent with community character and historic and scenic resources	Develop a capital transportation infrastructure plan for the region	$ of Federal and State infrastructure capital secured for the region
		Engage appropriate officials and the community re: multi-modal approach	
		Develop a regional transportation plan that respects the unique environmental resources of the region	
		Implement a "Complete Streets" approach to transportation planning for the region including roadway improvements with multi-use paths/sidewalks	
	5) Implement transportation policies for Barnstable County that are consistent with local, regional, state and federal transportation plans and policies	Identify priority projects, ensure local consensus and consistency with Land Use Vision Maps and receive funding for completion	% allocation of roadway infrastructure funds in TIP
		Complete Cape-wide bicycle network plan	# of towns where consensus is achieved for cross-border connections

BARNSTABLE COUNTY
FY2013 OPERATING & CAPITAL BUDGET
CAPE COD COMMISSION

Mission

Promote and sustain a proactive, open government that enhances the quality of life for the citizens of Barnstable County.

Objective

To develop the County and its agencies in order to provide leadership, planning, guidance, and direct technical assistance in the areas of energy, environment, and economic development.

	Goals	Tasks	Measures
ENERGY & ENVIRONMENT	1) Increase energy conservation, efficiency and use of renewable resources in local plans and large-scale development	Provide technical assistance to towns on adoption of energy policies in LCPs	# of LCPs adopting actions consistent with RPP energy policies
		Collaborate with regional/local agencies to pursue funding opportunities for municipal renewable energy projects	# of towns that received technical assistance for renewable energy funding initiatives
		Provide technical assistance to towns on federal and/or state renewable energy initiatives	# of towns adopting criteria for siting renewable energy facilities
		Pursue regional planning efforts and establish criteria for appropriate scale for renewable energy installations	# of large-scale developments implementing renewable energy, efficiency, and conservation initiatives.
	2) Protect the most sensitive natural resources	Initiate coordinated regional efforts to prioritize areas in need of protection	# of state-approved local Open Space and Recreation Plans
		Provide technical assistance to towns on rare species, wetlands/vernal pool protection and wildlife habitats	# of LCPs with actions and priorities for land acquisition identified
		Educate and enable towns to pursue DCPCs and other tools for natural resource protection	# of DCPCs designated
		Provide technical assistance to protect potential future water supply areas	# of technical assistance requests re: potential public water supply protection
	3) Protect historic/cultural resources and community character	Provide technical assistance to towns to develop local design guidelines	# historic properties & districts protected through inventory and state register listing

ENERGY & ENVIRONMENT		Conduct educational workshops for local officials	# of cultural landscape surveys completed
		Assist towns with historic preservation efforts	# of land use studies, bylaws or design guidelines developed by the Commission and delivered to local boards
		Conduct land use planning and design studies, including visualizations, to improve community character	# of historic DRIs and local project reviews
		Coordinate with MA Historical Commission on DRI and local historic issues	# of workshops/training sessions and participants
	4) Limit development in the coastal zone, particularly high hazard areas, to protect the natural beneficial functions of coastal resources	Provide technical assistance to towns in updating Multi-Hazard Mitigation (MHM) Plans	# of towns assisted with updated Multi-Hazard Mitigation Plans
		Assist towns in adopting the model coastal floodplain bylaw	# of requests for technical assistance/presentations re: model flood plain bylaw
		Educate and enable towns to pursue DCPC designations for coastal high hazard areas	# of towns assisted in determining future beach nourishment needs for shore protection
			# acres of coastal resources in high-hazard areas protected using DCPC or other tools
	5) Protect and restore the Cape's sensitive fresh and marine water resources	Coordinate pond assessments and water quality protection solutions	# of technical assistance requests for freshwater resources/annual ponds sampled
		Work with DEP/SMAST to develop nitrogen limits for coastal embayments and regional approaches for TMDL implementation	# of MA Estuaries Project Implementation technical requests, presentations & report reviews, # of requests for technical assistance/presentations about AMPs, # towns with AMPs
		Participate in adaptive management planning (AMP) and implementation	
		Acquire and catalog water resources databases	# freshwater and marine water datasets
	6) Maintain a high quality and sustainable drinking water supply	Provide technical assistance to protect drinking water supplies	# of towns requesting technical assistance requests or presentations
		Provide technical review on water supply development and management	# of towns requesting technical assistance requests or presentations

ENERGY & ENVIRONMENT		Provide technical assistance to towns to implement bylaws incorporating Low Impact Development (LID) techniques	# technical requests and presentations
		Continue monitoring and making results available to the public for USGS observation wells	# well measurements/#website inquiries for well data
	7) Coordinate local/regional solid waste management efforts; ensure proper handling/disposal of hazardous wastes	Work with towns to pursue long-term solution to expiring SEMASS contracts	# towns with negotiated long-term municipal solid waste disposal contracts
		Assist towns and County Purchasing with contracting needs for municipal solid waste (MSW) hauling and recyclables processing	% recycling rate for towns (average)
			# towns adopting PAYT/curbside pickup
			# towns participating in and/or realizing cost savings through regional haul/recycling contracts
	8) Promote balanced regional economy capable of supporting year-round livable wage jobs; retain and attract income to region; increase economic opportunities	Continue implementation of five-year Comprehensive Economic Development Strategy (2009-2014); apply for Economic Development District status from US Economic Development Administration	# CEDS projects with lead agencies and active project teams
			$ of EDA funds granted to region as a result of CEDS certification/EDD designation
		Coordinate with local and regional economic development organizations including local chambers, EDICs, etc.	# balanced economy benchmarks available on STATSCapeCod
		Provide electronic access to economic and demographic data	# up-to-date town-level data tables
	9) Promote efficient capital facilities and infrastructure	Develop baseline assessment of existing telecommunications, energy, water, transportation, stormwater and public safety infrastructure	% of infrastructure mapped
		Identify various means of financing infrastructure improvements and maintenance	$ of cash mitigation collected for transportation improvements
		Promote 'livable communities' infrastructure solutions	# downtown revitalization plans completed
			# constructed roadway improvements with multi-use paths/sidewalks
			# towns w/LID bylaws/regulations
			# DRIs w/LID requirements

ENERGY & ENVIRONMENT			# of towns with shared wastewater and other infrastructure via inter-municipal agreement
		Promote inter-municipal approaches to shared equipment and infrastructure needs	# shared watersheds where contributing towns assume 100% responsibility via inter-municipal agreement
		Identify means of leveraging federal and state funds to promote priority projects	# scopes of work developed for water or wastewater infrastructure in planned Economic Centers
	10) Implement land use planning and growth management programs to guide growth to appropriate areas	Implement RPP Growth Policy through technical assistance including buildout analyses, and assess infrastructure capacity or needs	# buildout analyses completed
			# of permitted square feet of DRIs or Development Agreements in Economic Centers
			# of towns with completed/updated Local Comprehensive Plans (LCPs)
		Assist towns to develop, update and re-certify their LCPs	# of DCPCs nominated by towns or others
		Provide assistance to towns with regional planning tools, such as Districts of Critical Planning Concern, Growth Incentive Zones, Chapter H and other tools	# of towns applying for revised thresholds under Chapter H, GIZ
			# of delivered growth management bylaws, studies and supporting visualizations
		Assist with zoning amendments & subdivision bylaws that are consistent with Commission land use and growth management programs	# of delivered growth management bylaws, studies and supporting visualizations

BARNSTABLE COUNTY
FY2013 OPERATING & CAPITAL BUDGET
CAPE COD COMMISSION

Mission

Promote and sustain a proactive, open government that enhances the quality of life for the citizens of Barnstable County.

Objective

To ensure Barnstable County's long-term and sustainable delivery of needed and wanted regional services in the most open, effective and efficient manner possible.

	Goals	Tasks	Measures
INTERNAL OPERATIONS	1) Increase CCC's capacity to provide planning and technical services to towns	Improve staff access to and successful use of information technology	$ of revenue from fee-based services and grants
		Provide technical and grant assistance through the District Local Technical Assistance (DLTA) Program	
		Pursue resources necessary to design and develop searchable databases including DRIs, water resources	# of projects delivered on time per contract requirements
		Continue to pursue resources necessary to implement project and document management technology	
		Continue to provide improved access to public web-based/online information resources and analysis of website usage to determine appropriateness of content through web analytics	# unique visitors; # visits; # page views; #pages per visit; average time on site
	2) Increase professional development of staff and CCC members	Provide funding for professional affiliations and training opportunities	# training sessions attended by staff
	3) Ensure compliance with statutory requirements/regulations while coordinating review of DRIs, DCPCs and GIZ nominations	Prepare informal jurisdictional determinations, development agreements, DRI decisions, modification decisions, ENF and 40B comment letters and certificates of compliance	# of regulatory and guidance documents issued by department
	4) Manage CCC financial resources to ensure adequate reserves and zero funding from County	Oversee operation of CCC budgeting, grants, management, procurement and accounts payable/receivable	$ of Legal Reserves
			$ of Capital Reserves
			$ of Unassigned CCEPF Balance
			$ of County Contribution to Budget

BARNSTABLE COUNTY
FY2013 OPERATING & CAPITAL BUDGET
CAPE COD COMMISSION

Mission

Promote and sustain a proactive, open government that enhances the quality of life for the citizens of Barnstable County.

Objective

Develop methods that facilitate communication between County officials, the public, and local officials; share information and develop partnerships to further enhance regional efforts and innovations.

	Goals	Tasks	Measures
PUBLIC EDUCATION	1) Continue to build strong community relationships	Appear before and update local boards (planning, selectmen) on a regular basis	# of visits before local boards
		Develop and conduct annual town survey to determine level of satisfaction of municipal officials with CCC services to town	# of responses from officials/staff surveyed in each of the 15 towns
			% of respondents ranking CCC overall performance for the past year to be either "excellent" or "satisfactory"
		Produce and distribute the Reporter newsletter, press releases and other outlets to share CCC-generated news	# in circulation or accessed via website; Analytics for website
		Pursue implementation of the strategic communications plan to address external and internal relations goals as resources allow	# of presentations to public; # positive editorials
	2) Continue to provide education to local officials/public in areas of CCC expertise	Participate in working sessions with municipal staff on a regular basis to discuss significant growth management, regulatory, and planning issues	# of towns seeking CCC assistance
		Guide applicants and CCC members through revisions to regulations including the recently amended Development Agreement process	# Development agreements, DRI decisions, modification decisions utilizing revised regulations
		Continue wastewater education/outreach efforts to increase public awareness of wastewater management issues	# of participants in wastewater workshops/presentations

BARNSTABLE COUNTY
APPROVED
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2013

PROGRAM: **PLANNING AND DEVELOPMENT**

SUB-PROGRAM: **CAPE COD COMMISSION**

EXPENDITURES:

GROUP	EXPENDED FY2011	APPROVED BUDGET FY2012	APPROVED BUDGET FY2013	% CHANGE
Salaries & Wages	$ 2,483,735	$ 2,724,233	$ 2,732,399	0.3%
Contractual Services	$ 505,078	$ 950,965	$ 702,465	-26.1%
Supplies & Materials	$ 70,871	$ 143,100	$ 107,850	-24.6%
Charges & Obligations	$ 160,952	$ 178,100	$ 179,350	0.7%
Equipment	$ 36,452	$ 40,500	$ 72,500	79.0%
subtotal	*$ 3,257,088*	*$ 4,036,898*	*$ 3,794,564*	-6.0%
Fringes	$ 829,807	$ 948,740	$ 988,029	4.1%
Capital Improvements	$ -	$ -	$ -	N/A
OPERATING BUDGET	**$ 4,086,895**	**$ 4,985,638**	**$ 4,782,593**	**-4.1%**
Salary Reserves	$ 22,317	$ 75,000	$ 75,000	N/A
Payment for Unpaid bills	$ 26	$ 500	$ 500	0.0%
TOTAL BUDGET	**$ 4,109,238**	**$ 5,061,138**	**$ 4,858,093**	**-4.0%**

FUNDING SOURCES:

	EXPENDED FY2011	APPROVED BUDGET FY2012	APPROVED BUDGET FY2013	% CHANGE
County General Funds	$ -	$ -	$ -	N/A
CCEPFund	2,887,247	2,959,428	3,033,414	2.5%
Grant Funds	897,148	1,393,442	1,220,442	-12.4%
Department Revenues	78,676	90,000	115,000	27.8%
Bond Funds	-	-	-	N/A
License Plate Funds	-	-	-	N/A
Other Funds	246,167	618,268	489,237	-20.9%
TOTAL SOURCES	**$ 4,109,238**	**$ 5,061,138**	**$ 4,858,093**	**-4.0%**

BARNSTABLE COUNTY
APPROVED
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2013

PROGRAM: **PLANNING AND DEVELOPMENT**

SUB-PROGRAM: **CAPE COD COMMISSION**

POSITION	GRADE	TOTAL POSITIONS	ACCOUNT CODES Administration	Planning	Regulatory	Tech. Serv.	MA DOT	Trans/EOT	GIS	Water Resou.	HUD	
			0105001-5100	0105101-5100	0105201-5100	0105301-5100	0115341-5100/5110	0105331-0135351	0105041-5100	0105051-5100	0145111-5100	0105001-5197
REGULAR POSITIONS												
Executive Director	-	1	131,516	-	-	-	-	-	-	-	-	30,850
Deputy Director	MP6	1	19,810	15,848	15,848	25,235	2,500	-	-	-	-	18,588
Fiscal Manager	MP2	1	62,198	-	-	-	-	-	-	-	-	14,590
Communications Coordinator	SPT5	1	57,735	-	-	-	-	-	-	-	-	13,543
Asst. Network Administrator	SPT5	1	57,315	-	-	-	-	-	-	-	-	13,444
Fiscal Officer	SPT2	1	42,855	-	-	-	-	-	-	-	-	10,052
Community Relations Specialist	SPT2	1	35,467	-	-	-	-	-	-	-	-	8,319
Administrative Assistant	OC4	1	31,194	-	-	-	-	-	-	-	-	7,317
Administrative Assistant	OC4	1	20,380	11,988	-	-	-	-	-	-	-	7,593
Administrative Assistant	OC4	1	30,281	-	-	-	-	-	-	-	-	7,103
Custodian	ML2	0.5	16,022	-	-	-	-	-	-	-	-	3,758
Temporary	Hourly		1,200	-	-	-	-	-	-	-	-	-
Chief Planner	MP4	1	-	68,634	-	-	2,500	-	-	-	-	16,686
Chief Economic Development Officer	MP2	1	-	65,151	-	-	-	-	-	-	-	15,282
Affordable Housing Specialist	SPT6	1	-	54,041	6,005	-	-	-	-	-	-	14,085
Senior Community Design Specialist	SPT6	1	-	45,536	12,009	-	2,500	-	-	-	-	14,085
Natural Resources/Land Protection	SPT5	1	-	46,188	11,547	-	-	-	-	-	-	13,543
Special Projects Coordinator	SPT5	1	-	51,013	-	-	-	-	-	-	-	11,966
Special Projects Coordinator	SPT5	1	-	40,301	-	-	10,000	-	-	-	-	11,799
Planner II	SPT4	0.6	-	27,202	3,300	-	2,500	-	-	-	-	7,741
Planner II	SPT4	1	-	41,254	-	-	13,750	-	-	-	-	12,902
Planner II	SPT4	1	-	41,355	10,339	-	-	-	-	-	-	12,126
Data Center Research Analyst	SPT3	1	-	44,013	-	-	-	-	-	-	-	10,324
Department Assistant III-Aff. Housing	OC4	0.5	-	-	-	-	-	-	-	-	24,300	4,903
Commission Counsel	MP4	1	24,897		46,237	-	-	-	-	-	-	16,686
Chief Regulatory Officer	MP4	1	-	-	63,413	-	-	-	-	-	-	14,875
Senior Regulatory Planner	SPT6	1	-	-	57,735	-	-	-	-	-	-	13,543
Regulatory Officer II	SPT4	1		-	45,721	-	-	-	-	-	-	10,725
Regulatory Officer II	SPT4	1	-	-	45,609	-	-	-	-	-	-	10,698
Commission Clerk	OC5	1	-	-	40,264	-	-	-	-	-	-	9,445
Technical Services Director	MP4	1	-	3,557	3,557	17,783	42,680	3,557	-	-	-	16,686
Technical Services Planner	SPT4	1	-	-	-	-	23,658	-	-	21,839	-	10,672
Senior Transportation Engineer	SPT5	1	-	-	4,144	-	49,130	5,919	-	-	-	13,885
Transportation Engineer/P.E.	SPT5	1	-	-	-	-	14,672	44,521	-	-	-	13,885
Senior Transportation Planner	SPT4	1	-	-	-	-	52,254	2,750	-	-	-	12,902
Traffic Counting Technician	OC1	0.25	-	-	-	-	15,220	-	-	-	-	3,432
GIS Manager	SPT6	1	-	-	-	-	5,000	-	49,652	-	-	12,820
GIS Analyst	SPT3	0.5	-	-	-	-	5,000	-	19,639	-	-	5,780

BARNSTABLE COUNTY
APPROVED
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2013

PROGRAM: **PLANNING AND DEVELOPMENT**

SUB-PROGRAM: **CAPE COD COMMISSION**

POSITION	GRADE	TOTAL POSITIONS	ACCOUNT CODES									
			Administration	Planning	Regulatory	Tech. Serv.	MA DOT	Trans/EOT	GIS	Water Resou.	HUD	
			0105001-5100	0105101-5100	0105201-5100	0105301-5100	0115341-5100/5110	0105331-0135351	0105041-5100	0105051-5100	0145111-5100	0105001-5197
REGULAR POSITIONS												
GIS Analyst/Database Admin.	SPT4	1	-	-	-	-	7,500	-	39,552	-	-	11,037
GIS Analyst	SPT3	1	-	-	-	-	7,500	-	34,280	-	-	9,800
Water Resources Program Manager	SPT7	1	-	6,246	6,246	-	-	-	-	49,969	-	14,651
Hydrologist	SPT5	1	-	2,887	17,321	-	-	-	-	37,528	-	13,543
Special Projects Coordinator	SPT5	1	-	4,777	-	-	-	-	-	42,991	-	11,205
Coastal Resources Specialist	SPT4	1	-	38,554	9,639	-	-	-	-	-	-	11,305
		40.4	530,870	608,545	398,933	43,018	256,364	56,747	143,123	152,327	24,300	518,170

PROJECTION: 2013 FY2013 PROPOSED BUDGET FOR PERIOD 12

ACCOUNTS FOR:

CAPE COD COMMISSION			2011 ACTUAL	2012 ORIG BUD	2012 REVISED BUD	2012 ACTUAL	2012 PROJECTION	2013 Adopted	PCT CHANGE
500	CAPE COD COMMISSION								
1	SALARIES & WAGES								
0105001	5100	SAL PERM	487,727.36	496,900.00	496,900.00	428,579.28		529,671.00	6.6%
0105001	5110	SAL TEMP	.00	1,200.00	1,200.00	.00		1,200.00	.0%
0105001	5140	HOLIDY PAY	138,965.96	.00	.00	128,524.72		.00	.0%
0105001	5197	INDIR ACR	324,587.91	461,670.00	461,670.00	244,121.25		518,170.00	12.2%
0105001	5198	INDIR PAY	18,061.81	.00	.00	11,626.45		.00	.0%
0105001	5199	SAL RES	.00	75,000.00	75,000.00	.00		75,000.00	.0%
TOTAL SALARIES & WAGES			969,343.04	1,034,770.00	1,034,770.00	812,851.70		1,124,041.00	8.6%
2	CONTRACTUAL SERVICES								
0105002	5213	TELE	6,364.00	9,000.00	7,771.23	6,950.70		9,000.00	.0%
0105002	5214	INTERNET	634.54	1,200.00	1,279.98	1,279.98		1,200.00	.0%
0105002	5221	ELEC CHG	13,635.56	15,500.00	16,711.80	15,500.00		15,500.00	.0%
0105002	5223	HEAT/FUEL	4,399.63	5,000.00	5,000.00	5,000.00		5,000.00	.0%
0105002	5235	LEGAL	45,975.50	44,000.00	47,574.95	43,574.95		44,000.00	.0%
0105002	5239	PRF/TCH SV	29,011.00	20,000.00	82,140.00	82,140.00		20,000.00	.0%
0105002	5241	ED OF EMP	8,447.00	15,000.00	10,000.00	5,899.00		15,000.00	.0%
0105002	5270	OTHER	.00	.00	.00	.00		.00	.0%
0105002	5276	SFT/H MAIN	14,700.80	32,000.00	30,860.00	23,999.73		35,000.00	9.4%
0105002	5279	EQUIP MAIN	21,146.28	15,000.00	15,000.00	4,888.81		15,000.00	.0%
0105002	5281	OOSTRAV	1,053.59	1,500.00	1,500.00	.00		1,500.00	.0%
0105002	5282	ISTTRAV	15,366.61	17,000.00	17,000.00	8,858.20		17,000.00	.0%
0105002	5291	ADVERTIVE	778.54	3,500.00	3,500.00	2,258.24		3,500.00	.0%
0105002	5294	FREIGHT	373.71	2,000.00	2,000.00	591.26		2,000.00	.0%
0105002	5295	PRINT/COPY	3,934.18	15,000.00	10,000.00	635.96		15,000.00	.0%
0105002	5299	MISC CONT	31,011.32	21,000.00	21,000.00	15,250.40		22,000.00	4.8%
TOTAL CONTRACTUAL SERVICES			196,832.26	216,700.00	271,337.96	216,827.23		220,700.00	1.8%
3	SUPPLIES AND MATERIALS								
0105003	5312	HDWRPLMB	82.60	100.00	100.00	13.81		100.00	.0%
0105003	5320	FOOD SUPP	965.21	1,000.00	1,000.00	.00		1,000.00	.0%
0105003	5361	POSTAGE	9,588.28	30,000.00	20,000.00	13,069.11		25,000.00	-16.7%
0105003	5363	REF BOOKS	224.46	1,750.00	1,750.00	330.29		1,750.00	.0%
0105003	5369	OFF SUPPLY	33,090.39	100,000.00	69,800.00	34,931.91		65,000.00	-35.0%
0105003	5399	SUPPLIES	7,219.47	3,000.00	3,000.00	1,910.00		10,000.00	233.3%
0105003	5421	ASSOC DUES	.00	.00	.00	.00		.00	.0%

PROJECTION: 2013 FY2013 PROPOSED BUDGET FOR PERIOD 12

ACCOUNTS FOR:

CAPE COD COMMISSION			2011 ACTUAL	2012 ORIG BUD	2012 REVISED BUD	2012 ACTUAL	2012 PROJECTION	2013 Adopted	PCT CHANGE
TOTAL SUPPLIES AND MATERIALS			51,170.41	135,850.00	95,650.00	50,255.12		102,850.00	-24.3%
4	CHARGES & OBLIGATIONS								
0105004	5363	REF/LAW BK	.00	.00	.00	.00		.00	.0%
0105004	5421	ASSOC DUES	6,437.00	7,000.00	7,100.00	6,946.00		7,250.00	3.6%
0105004	5429	SUBS	4,786.62	5,000.00	5,000.00	4,601.04		6,000.00	20.0%
0105004	5437	UNEMPLOY	15,000.00	15,000.00	62,683.21	54,299.00		15,000.00	.0%
0105004	5462	BUILD RENT	139,875.57	145,600.00	145,600.00	141,240.96		145,600.00	.0%
0105004	5463	EQUIP MAIN	764.00	1,500.00	1,400.00	840.00		1,500.00	.0%
0105004	5469	MISC RENT	1,675.66	2,000.00	2,000.00	496.00		2,000.00	.0%
0105004	5490	GRANTS	.00	.00	.00	.00		.00	.0%
0105004	5499	MISC CHRGE	15.00	2,000.00	2,000.00	665.00		2,000.00	.0%
TOTAL CHARGES & OBLIGATIONS			168,553.85	178,100.00	225,783.21	209,088.00		179,350.00	.7%
5	EQUIPMENT								
0105005	5547	F/E	852.30	2,500.00	4,500.00	3,193.19		2,500.00	.0%
0105005	5559	MISC DP	9,807.04	12,000.00	10,000.00	5,921.30		20,000.00	66.7%
0105005	5599	MISC EQUIP	9,584.40	20,000.00	20,000.00	322.06		45,000.00	125.0%
TOTAL EQUIPMENT			20,243.74	34,500.00	34,500.00	9,436.55		67,500.00	95.7%
7	OTHER EXPENDITURES & USES								
0105007	5790	TRANS OUT	22,316.79	.00	.00	.00		.00	.0%
0105007	5799	UNPD BILLS	26.60	500.00	500.00	205.24		500.00	.0%
TOTAL OTHER EXPENDITURES & U			22,343.39	500.00	500.00	205.24		500.00	.0%
9	FRINGES								
0105009	5981	CONTRB RET	389,884.89	456,780.00	456,780.00	475,029.75		503,530.00	10.2%
0105009	5982	W/C	.00	.00	.00	.00		.00	.0%
0105009	5983	GRP INS	405,625.40	456,960.00	456,960.00	376,080.17		447,499.00	-2.1%
0105009	5984	MEDICARE	34,296.98	35,000.00	35,000.00	30,584.24		37,000.00	5.7%
0105009	6001	A,A 071205	.00	.00	.00	.00		.00	.0%
TOTAL FRINGES			829,807.27	948,740.00	948,740.00	881,694.16		988,029.00	4.1%
TOTAL CAPE COD COMMISSION			2,258,293.96	2,549,160.00	2,611,281.17	2,180,358.00		2,682,970.00	5.2%
507	CCC - MASS BAYS GRANT								
1	SALARIES & WAGES								
0125071	5110	SALARY TMP	.00	.00	.00	.00		.00	.0%

PROJECTION: 2013 FY2013 PROPOSED BUDGET FOR PERIOD 12

ACCOUNTS FOR:

CAPE COD COMMISSION			2011 ACTUAL	2012 ORIG BUD	2012 REVISED BUD	2012 ACTUAL	2012 PROJECTION	2013 Adopted	PCT CHANGE
TOTAL SALARIES & WAGES			.00	.00	.00	.00		.00	.0%
2	CONTRACTUAL SERVICES								
0125072	5282	IST TRAV	.00	.00	.00	.00		.00	.0%
0125072	5299	MISC CONT	.00	.00	.00	.00		.00	.0%
TOTAL CONTRACTUAL SERVICES			.00	.00	.00	.00		.00	.0%
TOTAL CCC - MASS BAYS GRANT			.00	.00	.00	.00		.00	.0%
510	CCC-PLANNING								
1	SALARIES & WAGES								
0105101	5100	SAL PERM	461,465.30	627,512.00	627,512.00	388,377.82		608,545.00	-3.0%
TOTAL SALARIES & WAGES			461,465.30	627,512.00	627,512.00	388,377.82		608,545.00	-3.0%
2	CONTRACTUAL SERVICES								
0105102	5235	LEGAL SVCS	60,194.09	200,000.00	200,000.00	75,000.00		100,000.00	-50.0%
0105102	5239	PROF SVCES	26,565.00	60,000.00	50,000.00	6,000.00		45,000.00	-25.0%
0105102	5281	OOSTRAV	3,875.14	2,000.00	2,000.00	1,898.61		2,000.00	.0%
0105102	5282	ISTTRAV	8,489.66	11,000.00	11,000.00	5,140.89		11,000.00	.0%
0105102	5295	PRINT/COPY	.00	20,000.00	20,000.00	.00		20,000.00	.0%
TOTAL CONTRACTUAL SERVICES			99,123.89	293,000.00	283,000.00	88,039.50		178,000.00	-39.2%
4	CHARGES & OBLIGATIONS								
0105104	5490	REG GRTS	.00	.00	.00	.00		.00	.0%
TOTAL CHARGES & OBLIGATIONS			.00	.00	.00	.00		.00	.0%
TOTAL CCC-PLANNING			560,589.19	920,512.00	910,512.00	476,417.32		786,545.00	-14.6%
511	CCC-HUD/HOME								
1	SALARIES & WAGES								
0145111	5100	HUD SALARY	22,476.57	24,300.00	24,300.00	20,360.55		24,300.00	.0%
TOTAL SALARIES & WAGES			22,476.57	24,300.00	24,300.00	20,360.55		24,300.00	.0%
2	CONTRACTUAL SERVICES								
0145112	5235	LEGAL SVCS	.00	5,540.00	4,540.00	3,500.00		5,540.00	.0%

PROJECTION: 2013 FY2013 PROPOSED BUDGET FOR PERIOD 12

ACCOUNTS FOR:

CAPE COD COMMISSION			2011 ACTUAL	2012 ORIG BUD	2012 REVISED BUD	2012 ACTUAL	2012 PROJECTION	2013 Adopted	PCT CHANGE
0145112	5239	PRF/TCH SV	.00	15,000.00	15,000.00	12,600.00		15,000.00	.0%
0145112	5291	ADVESTISG	.00	500.00	1,500.00	636.60		500.00	.0%
0145112	5299	CONTR SRVC	15,156.81	500.00	500.00	448.22		500.00	.0%
TOTAL CONTRACTUAL SERVICES			15,156.81	21,540.00	21,540.00	17,184.82		21,540.00	.0%
TOTAL CCC-HUD/HOME			37,633.38	45,840.00	45,840.00	37,545.37		45,840.00	.0%
520	CCC-REGULATORY								
1	SALARIES & WAGES								
0105201	5100	SAL PERM	394,137.06	423,343.00	423,343.00	350,445.53		398,933.00	-5.8%
TOTAL SALARIES & WAGES			394,137.06	423,343.00	423,343.00	350,445.53		398,933.00	-5.8%
2	CONTRACTUAL SERVICES								
0105202	5235	LEGAL SVC	159,905.91	157,600.00	161,143.03	153,543.03		157,600.00	.0%
0105202	5239	PROF SVCES	5,091.24	34,000.00	34,000.00	14,973.24		34,000.00	.0%
0105202	5251	RECORD FEE	2,336.00	4,000.00	4,000.00	3,769.00		4,000.00	.0%
0105202	5282	ISTTRAV	2,270.36	5,000.00	5,000.00	2,155.30		5,000.00	.0%
0105202	5291	ADVERTISE	17,789.60	25,000.00	25,000.00	23,714.65		25,000.00	.0%
TOTAL CONTRACTUAL SERVICES			187,393.11	225,600.00	229,143.03	198,155.22		225,600.00	.0%
TOTAL CCC-REGULATORY			581,530.17	648,943.00	652,486.03	548,600.75		624,533.00	-3.8%
530	CCC-TECHNICAL SERVICES								
1	SALARIES & WAGES								
0105301	5100	SAL-REG	57,117.15	78,134.00	78,134.00	49,962.15		43,018.00	-44.9%
TOTAL SALARIES & WAGES			57,117.15	78,134.00	78,134.00	49,962.15		43,018.00	-44.9%
2	CONTRACTUAL SERVICES								
0105302	5281	OT-ST TRAV	.00	500.00	500.00	.00		500.00	.0%
0105302	5282	IN-ST TRAV	561.29	1,000.00	1,000.00	656.24		1,000.00	.0%
TOTAL CONTRACTUAL SERVICES			561.29	1,500.00	1,500.00	656.24		1,500.00	.0%
TOTAL CCC-TECHNICAL SERVICES			57,678.44	79,634.00	79,634.00	50,618.39		44,518.00	-44.1%
531	CCC-WATER RESOURCES								
1	SALARIES & WAGES								
0105311	5100	SAL PERM	169,348.02	151,521.00	151,521.00	64,373.59		152,327.00	.5%

PROJECTION: 2013 FY2013 PROPOSED BUDGET FOR PERIOD 12

ACCOUNTS FOR:

CAPE COD COMMISSION			2011 ACTUAL	2012 ORIG BUD	2012 REVISED BUD	2012 ACTUAL	2012 PROJECTION	2013 Adopted	PCT CHANGE
TOTAL SALARIES & WAGES			169,348.02	151,521.00	151,521.00	64,373.59		152,327.00	.5%
2	CONTRACTUAL SERVICES								
0105312	5239	PROF SRV	27,000.00	30,000.00	30,000.00	.00		30,000.00	.0%
0105312	5281	OOSTRAV	.00	1,000.00	1,000.00	.00		1,000.00	.0%
0105312	5282	ISTTRAV	2,902.28	5,000.00	5,000.00	2,899.31		5,000.00	.0%
TOTAL CONTRACTUAL SERVICES			29,902.28	36,000.00	36,000.00	2,899.31		36,000.00	.0%
TOTAL CCC-WATER RESOURCES			199,250.30	187,521.00	187,521.00	67,272.90		188,327.00	.4%
532	CCC-GEOGRAPHIC INFO SYSTEMS								
1	SALARIES & WAGES								
0105321	5100	SAL PERM	109,955.98	150,714.00	150,714.00	122,042.74		143,123.00	-5.0%
0105321	5102	SAL-OTH	.00	.00	.00	.00		.00	.0%
TOTAL SALARIES & WAGES			109,955.98	150,714.00	150,714.00	122,042.74		143,123.00	-5.0%
2	CONTRACTUAL SERVICES								
0105322	5281	OS TRAV	524.46	1,500.00	1,500.00	967.03		1,500.00	.0%
0105322	5282	ISTTRAV	125.30	1,000.00	1,000.00	465.61		1,000.00	.0%
TOTAL CONTRACTUAL SERVICES			649.76	2,500.00	2,500.00	1,432.64		2,500.00	.0%
TOTAL CCC-GEOGRAPHIC INFO SY			110,605.74	153,214.00	153,214.00	123,475.38		145,623.00	-5.0%
533	CCC-TRANSPORTATION								
1	SALARIES & WAGES								
0105331	5100	SAL PERM	10,918.24	22,137.00	22,137.00	5,257.52		18,146.00	-18.0%
TOTAL SALARIES & WAGES			10,918.24	22,137.00	22,137.00	5,257.52		18,146.00	-18.0%
2	CONTRACTUAL SERVICES								
0105332	5281	OOSTRAV	24.97	1,000.00	1,000.00	.00		1,000.00	.0%
0105332	5282	ISTTRAV	551.91	2,000.00	2,000.00	845.34		2,000.00	.0%
TOTAL CONTRACTUAL SERVICES			576.88	3,000.00	3,000.00	845.34		3,000.00	.0%
TOTAL CCC-TRANSPORTATION			11,495.12	25,137.00	25,137.00	6,102.86		21,146.00	-15.9%
534	CCC-MASS HIGHWAY DPT								
1	SALARIES & WAGES								
0115341	5100	SAL PERM	214,570.15	233,006.00	233,006.00	247,919.03		241,144.00	3.5%

PROJECTION: 2013 FY2013 PROPOSED BUDGET FOR PERIOD 12

ACCOUNTS FOR:

CAPE COD COMMISSION				2011 ACTUAL	2012 ORIG BUD	2012 REVISED BUD	2012 ACTUAL	2012 PROJECTION	2013 Adopted	PCT CHANGE
0115341	5110		SAL TEMP	13,876.11	15,194.00	15,194.00	9,589.35		15,220.00	.2%
TOTAL SALARIES & WAGES				228,446.26	248,200.00	248,200.00	257,508.38		256,364.00	3.3%
2	CONTRACTUAL SERVICES									
0115342	5241		ED OF EE'S	260.00	1,000.00	1,000.00	355.00		1,000.00	.0%
0115342	5281		OST TRAV	838.80	2,500.00	2,500.00	.00		2,500.00	.0%
0115342	5282		IST TRAV	4,708.04	6,500.00	6,500.00	5,150.92		6,500.00	.0%
0115342	5294		SHIPPING	.00	500.00	500.00	238.30		500.00	.0%
0115342	5299		MISC CONTR	1,106.22	40,000.00	40,000.00	1,831.50		2,500.00	-93.8%
TOTAL CONTRACTUAL SERVICES				6,913.06	50,500.00	50,500.00	7,575.72		13,000.00	-74.3%
3	SUPPLIES AND MATERIALS									
0115343	5320		FOOD SUPP	.00	250.00	250.00	.00		.00	-100.0%
0115343	5369		OFF SUPP	.00	2,000.00	2,000.00	1,721.83		.00	-100.0%
0115343	5399		MISC SUP	1,445.11	5,000.00	5,000.00	1,770.48		5,000.00	.0%
TOTAL SUPPLIES AND MATERIALS				1,445.11	7,250.00	7,250.00	3,492.31		5,000.00	-31.0%
4	CHARGES & OBLIGATIONS									
0115344	5499		MISC CHRGS	.00	.00	.00	.00		.00	.0%
TOTAL CHARGES & OBLIGATIONS				.00	.00	.00	.00		.00	.0%
5	EQUIPMENT									
0115345	5559		MISC DP EQ	.00	.00	.00	.00		.00	.0%
0115345	5599		EQUIPMNT	1,956.00	6,000.00	6,000.00	5,725.00		5,000.00	-16.7%
TOTAL EQUIPMENT				1,956.00	6,000.00	6,000.00	5,725.00		5,000.00	-16.7%
TOTAL CCC-MASS HIGHWAY DPT				238,760.43	311,950.00	311,950.00	274,301.41		279,364.00	-10.4%
535	CCC-EXEC OFFICE TRANSPORTN									
1	SALARIES & WAGES									
0135351	5101		SAL	5,450.89	7,720.00	7,720.00	7,191.48		7,720.00	.0%
0135351	5110		SAL TMP	21,803.55	30,882.00	30,882.00	28,765.98		30,882.00	.0%
TOTAL SALARIES & WAGES				27,254.44	38,602.00	38,602.00	35,957.46		38,602.00	.0%
2	CONTRACTUAL SERVICES									
0105352	5282	0099	IN-ST TRAV	110.07	125.00	125.00	123.85		125.00	.0%

PROJECTION: 2013 FY2013 PROPOSED BUDGET FOR PERIOD 12

ACCOUNTS FOR:

CAPE COD COMMISSION			2011 ACTUAL	2012 ORIG BUD	2012 REVISED BUD	2012 ACTUAL	2012 PROJECTION	2013 Adopted	PCT CHANGE
0135352	5239	PROF SVCS	.00	.00	.00	.00		.00	.0%
0135352	5282	IN-ST TRAV	437.02	500.00	500.00	495.40		500.00	.0%
0135352	5299	MISC CONTR	.00	.00	.00	.00		.00	.0%
TOTAL CONTRACTUAL SERVICES			547.09	625.00	625.00	619.25		625.00	.0%
TOTAL CCC-EXEC OFFICE TRANSP			27,801.53	39,227.00	39,227.00	36,576.71		39,227.00	.0%
536	CCC-SCENIC BYWAYS								
1	SALARIES & WAGES								
0145361	5100	SAL PERM	.00	.00	.00	.00		.00	.0%
0145361	5101	SAL-MTCH	.00	.00	.00	.00		.00	.0%
0155361	5100	SALARIES	.00	.00	.00	.00		.00	.0%
TOTAL SALARIES & WAGES			.00	.00	.00	.00		.00	.0%
2	CONTRACTUAL SERVICES								
0145362	5282	IS TRAV	.00	.00	.00	.00		.00	.0%
0155362	5282	IN ST TRAV	.00	.00	.00	.00		.00	.0%
0155362	5299	CONTRACTUL	.00	100,000.00	100,000.00	.00		.00	-100.0%
TOTAL CONTRACTUAL SERVICES			.00	100,000.00	100,000.00	.00		.00	-100.0%
TOTAL CCC-SCENIC BYWAYS			.00	100,000.00	100,000.00	.00		.00	-100.0%
TOTAL CAPE COD COMMISSION			4,083,638.26	5,061,138.00	5,116,802.20	3,801,269.09		4,858,093.00	-4.0%
		GRAND TOTAL	4,083,638.26	5,061,138.00	5,116,802.20	3,801,269.09		4,858,093.00	-4.0%

** END OF REPORT - Generated by Mark Zielinski **